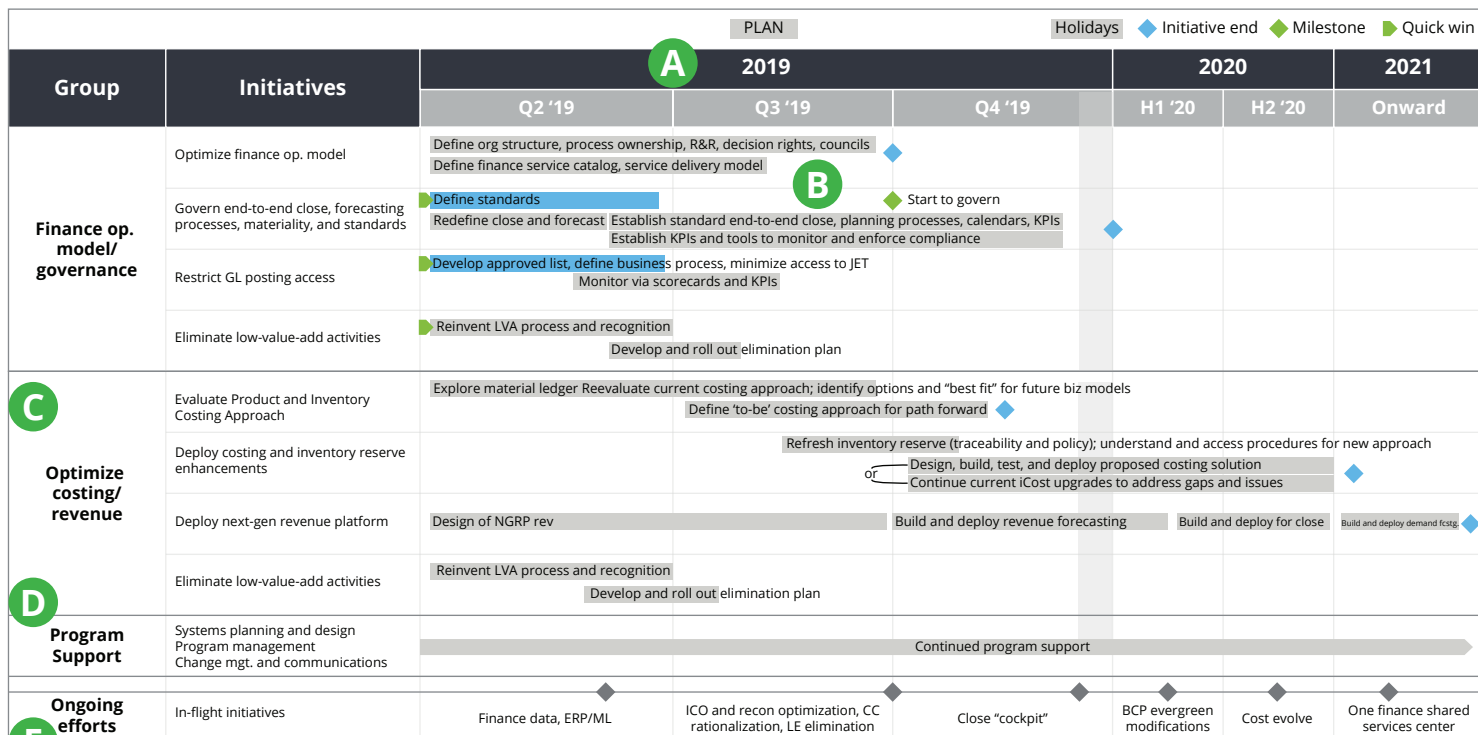


Illustrative ERP-enabled finance transformation roadmap



A

Three years of prioritized initiatives

Road maps should include a three-to-five-year time horizon and enable value realization across the defined time horizon, not just at the end

B

Key milestones

Milestones should be defined to measure progress against initiatives and link interdependencies across the road map

C

Initiatives grouped by type

Initiatives should be grouped by type, with key interdependencies defined across people and organization, process, technology, and data

D

Program governance

Program governance touchpoints with the steering committee and other key leaders should be scheduled, with required decisions and topics defined

E

"Other" ongoing initiatives

Other key initiatives affecting stakeholders and resources, that have interdependencies, should be included on the road map